

From Ambition to Implementation: Ensuring that no one is left behind

April 2016

*As we embark on this great collective journey, we pledge that **no one will be left behind**. Recognizing that the dignity of the human person is fundamental, we wish to see the Goals and targets met for all nations and peoples and for all segments of society. And we will endeavour to reach the furthest behind first. (2030 Agenda for Sustainable Development, para 4)*

The 2030 Agenda for Sustainable Development affirms the commitment to “*leave no one behind*” when considering its implementation. This new concept is referred in several paragraphs (4, 26, 48 and 72) and not only reflects the enormous ambition of the new framework but also demands concrete approaches from all sectors and actors to make it a reality. This concept is closely tied to the commitments towards universality, equality, dignity, justice and solidarity expressed in the 2030 Agenda. It also reaffirms and gives substance to the principles of universal application – that all goals should be met by all countries, “getting to zero” “and “achieving universal access”.

1. “Unpacking” the concept: What is “leaving no one behind”?

As implementation starts, it is important that Member States “unpack” the concept of “leaving no one behind” clarifying its meaning and translating it into action-oriented and human rights based policies and programmes at all levels.

“Leaving no one behind” demands that the implementation of the 2030 Agenda targets all peoples, without biases or any type of discrimination, going beyond “averages” and addressing inequalities of opportunities and outcome.

In terms of **equality**, “leaving no one behind” is inherently anti-discriminatory, in directing attention to the achievement of the goals for “all segments of society” demanding the goals to be reached for everyone regardless of gender, race, caste, ethnic group, class, religion, disability, age, geographical location, sexual orientation and identity, health or any other status. This (i) reflects and reinforces the ways that many goals and targets are framed as **access for all, everywhere** and (ii) is closely connected to the guiding idea of **equal dignity and respect** that underpins universal human rights.

“Leaving no one behind” can be translated into providing opportunity and access for everyone to **participate in decision-making processes** and in the conceptualization of policies and programmes that affect their lives. This demands a meaningful and inclusive engagement of all stakeholders and at all levels; based on an enabling environment and transparent and accessible communication and information channels that favors the inclusion of the most vulnerable and marginalized.

This concept comes hand-in-hand with the commitments towards inclusion and participation – also reflected at the 2030 Agenda: without meaningful participation and consultation, without establishing mechanisms to hear the diversity of voices, implementation will not address the root causes of inequalities and other development challenges and will not lead to sustainable development. A world where “no one is left behind” is one with formal systems for dialogue between governments and citizens and in which all rights are indivisible, protected, promoted and fulfilled.

Moving beyond consultation, this concept also implies galvanizing talents, capacities, ideas, creativity and contributions of all in the implementation of the SDGs. This means a new approach where those that are considered as vulnerable or marginalized could act as agents of change and not merely as beneficiaries of policies.

This concept might also be understood as an affirmation of equality for all in life chances and opportunities – meaning that if no one is left behind all enjoy the same level of opportunities and chances or, when referring to the SDGs, the goals will only be considered met if met equally for everyone, everywhere. Governments should avoid narrow interpretations of this concept that consider that “no one should be left with nothing at all” as this would not promote the inclusion and transformative potential of the new Agenda.

The focus on the “furthest behind first” demands a new approach, starting with the marginalized, the excluded, identifying who they are, the barriers of exclusion and the mechanisms of inclusion and setting up policies and programmes tailored for this new approach.

2. Implementing “no one left behind”

Leaving no one behind should be considered regarding some aspects: **(A) the implementation of the Agenda; (B) Data and Measurement and (C) Monitoring and review**

Moreover, only participatory approaches for the implementation of the 2030 Agenda for Sustainable Development will generate the necessary ownership of the Agenda at all levels.

A. *Implementation of the Agenda*

- **Policy development:** To leave no one behind, countries need to implement the SDGs by asking how to reach those hardest to reach, and adopting policies that are attentive to discrimination, marginalization, violence, vulnerability (including to climate change) and exclusion. This has implications for policy design – as something to be addressed in the ends and means of particular policies adopted and in screening for any unintended consequences of those policies.

TOGETHER 2030

The MDGs were framed in terms of, and measured by, a series of aggregated measures. By contrast, the principle of 'leaving no-one behind' can be viewed as a direct response to the resulting tendency for states to focus on "low hanging fruits" – that is, those most easily helped - while ignoring those hardest to reach. As a guide for policy, "Leave no-one behind" is a commitment to resist the quickest wins in an effort to reach everybody. This will demand tailored approaches as well as evaluating and updating policies continually to ensure that there are no backtracks. This is also a matter of the quality of coherence between the policies, meaning that if they leave some behind, then they should not truly count as being "coherent".

Prioritizing the development of policies that target the most vulnerable and marginalized is critical for governments to uphold the commitment of "reaching the furthest behind first". Mechanisms to identify what population groups are not being included in budgets, policies, services provisions and programs must be in place. It is also important to set up accessible spaces and structures that facilitates for the participation of those people and connect them with their governments. Regular consultations, direct, accessible and formal mechanisms for participation and inclusion, reaching out and feedback should be included in planning for the implementation of Agenda 2030.

Specific legislation should be developed and agreed to support turning global commitments into national laws and budgets, reaffirming principles (including "leaving no one behind") and allocating financial resources for the national and sub-national implementation of the 2030 Agenda. The role of the Parliament is critical in this sense and civil society organisations should be consulted whenever those laws are being discussed and before their enactment.

Addressing interlinkages between the goals and not tackling the Goals in silos will also be key to ensuring that no one is left behind. Just one example is the link between water, sanitation and hygiene (Goal 6) and health (Goal 3): access to WASH services in health care facilities ensures quality and safe care and minimises the risk of infection for patients, caregivers, healthcare workers and surrounding communities. Another example is how access to social protection systems (Goals 1 and 10) and decent work (goal 8) by households in vulnerable situations has a direct impact in the education (goal 4), health (goal 3), nutrition (goal 2) and equal opportunities (goal 10) for their children.

- **Participatory implementation** – One step to make the implementation of the 2030 Agenda on Sustainable Development truly inclusive is establishing tools and mechanisms that promote awareness about the new Agenda – in different languages and accessible – to all.

The 2030 Agenda also calls for the participation of all stakeholders in its implementation, which means going beyond the actions led by governments alone. A sense of social cohesion and shared endeavor should be promoted and the SDGs are a useful tool in this regard.

First, participation of those furthest behind is necessary to designing and reviewing policies that truly leave no one behind. However, participation in decision-making or review is also an arena, in its own right, in which all people should be included. Without ways in which those “furthest behind” or most vulnerable or marginalized can bring attention to their experience, there is always the prospect of them being missed; and the lack of a voice and representation in relevant forums is one aspect of their vulnerability or marginalization, or one way in which they are already left behind.

Second, “Leave no one behind” is powerful and it can be best achieved focusing on the “furthest behind first”. Participation is key to succeed with the SDGs but cannot be considered a “magic solution”, especially when trying to reach the most excluded. Those are mostly “invisible”, sometimes does not even officially “exist” and even if identified usually “do not have time to do anything else other than trying to survive the day. They often may not have the resources and abilities to participate although they certainly have the potential of becoming agents of their own development. New approaches will be needed to allow for their meaningful participation and active engagement.

Finally, discrimination is also a major issue, within society, within communities, by service providers, within the government and even within families and this has to be addressed at all levels. “Reaching the furthest behind first” requires strong leadership, clear targets, mobilization and openness to finding new ways, and to adjust policies, service, regulations and standards to the reality of the excluded. Civil society organizations play a key role supporting their governments in translating this concept into a reality.

B. *Data and Measurement*

- **Measurement and disaggregation** - The SDGs differ from the MDGs in that the focus moves from the averages to the hardest to reach and a simple percentage of achievement will not appropriately measure success.

Disaggregation of data will be vital to meeting the vision of 'no one left behind'. The establishment of a working group within the Inter-agency and Expert Group on Sustainable Development Goal Indicators (IAEG-SDGs) to take forward discussions around data disaggregation is a good start but also means this area (and guidance for taking forward at national level) is a work in progress. Capacity needs to be built now and continuously improved and technical support increased at a national level to ensure data disaggregation is possible and measures the most vulnerable and marginalized groups.

Data disaggregation is crucial in making the differentiated progress of different groups within a larger population visible, so as “to ensure that no-one is left behind” (2030 Agenda, para 44). Agenda 2030 also adopts, as a guiding principle, the requirement that data must be “disaggregated by income, sex, age, race, ethnicity, migration status, disability and geographic location and other characteristics relevant in national contexts” (para 74). The need for timely and reliable disaggregated data across the full range of



SDG indicators is an important aspect of the wider idea of a "data revolution for sustainable development". Without this data, it will be hard to see who has been left behind and in what respect.

Disaggregation will also be required beyond the core characteristics outlined in the 2030 Agenda and this should be part of an inclusive consultation on disaggregation at all levels. For example, it is recommended that data collected under indicators 6.1.1 and 6.2.1 should be disaggregated by service level so that it is possible to measure improvement in access to basic water and sanitation services, to respond to the target language of 'equitable access'.

New and improved data collection systems must be designed and financed and existing data collection mechanisms must be rethought and improved to identify what has been left behind and why. For example, household surveys are the most common data collection systems for data on children and their living conditions, but this mechanism excludes all children not living in households (hundreds of children living in the streets, alternative care settings, etc.) and their realities are uncounted and thus, not addressed.

Sources of data and use of geospatial information management should be integrated into data-driven policies and mainstreamed into sustainable development planning. Participatory mapping should also be used as a tool that promotes transparency and addresses the root causes of development challenges.

C. Monitoring and review

"Leave no one behind" with respect to monitoring is not just a matter of data disaggregation. It is also a monitoring and accountability agenda: reviews of SDG implementation should "have a particular focus on the poorest, most vulnerable and those furthest behind" (para 74 e). Country reports and those of other actors should explicitly address this principle and highlight how the most furthest behind have been specifically addressed.

It is also key that clear multi-sectoral institutional arrangements for monitoring and review are established at the sub-national, national, regional and global levels with clear spaces and mechanisms for participation and contribution from civil society, networks and other stakeholders. A multi-sectoral approach will facilitate coalition and partnership building at the national level.

"Leave no one behind" should become a norm, a standard against which implementation is assessed. States should comply with this principle – in the policies they develop, and how those policies are evaluated (and say so in their national plans) – or else feel obligated to explain why they have not been able to. Where state policies, institutions, or simply aspects of progress achieved, appear to have left someone behind, there should be a clear expectation that other states highlight this at the global level (HLPF) in discussions of country reports.

3) The Role of the HLPF in Ensuring that “no one will be left behind”

The HLPF has an important role in setting up transparent and inclusive monitoring and review tools for the global level that facilitates the incorporation of inputs from civil society, networks and other stakeholders and creates appropriate and accessible spaces to bring the voices and representation of the most vulnerable and marginalized. A workable and effective relationship between the HLPF and vulnerable and marginalized groups will ensure that the voices of these groups are mainstreamed at the global level and take active leadership roles in stakeholders participation.

The HLPF also plays a role in reinforcing global commitments and in presenting concrete recommendations for improved implementation at the national level. Linkages, best practices, and shared information need to be established between the HLPF, sub-national, national, sub-regional and regional levels to ensure that the most vulnerable and marginalized groups are fully included in the implementation of the 2030 Agenda at all levels.

The HLPF should exercise its coordination role and closely follow up on implementation at all levels and also promote and coordinate high-level initiatives emerging after the adoption of the 2030 Agenda. The HLPF should also monitor and review the work of the IAEG to ensure that the process related to the development of indicators respects the ambition of the Agenda and is linked to regional and national indicator development.

Mechanisms for civil society and stakeholder participation at the HLPF should be reinforced and Member States should demand reports on how the most vulnerable and marginalized are being included and are participating in the deliberations and coordination efforts. Direct efforts by Member States should be undertaken to make sure that those who are considered to be “left behind” have the opportunity to participate and contribute to the deliberations of the HLPF.

The HLPF is also a forum for sharing best practices and peer and mutual learning about how to design policies that “leave no one behind”. It can also ensure that “leaving no one behind” is a principle not just found within individual countries’ plans but in the “global partnership for sustainable development”. The HLPF should serve to promote the idea of “leave no one behind” as a transformative commitment, to give it substance, and to highlight what it should mean in practice.

“The next development agenda must ensure that in the future neither income nor gender, nor ethnicity, nor disability, nor geography, will determine whether people live or die, whether a mother can give birth safely, or whether her child has a fair chance in life. This is a major new commitment to everyone on the planet who feels marginalised or excluded, and to the neediest and most vulnerable people, to make sure their concerns are addressed and that they can enjoy their human rights”. (High Level Panel)



About this paper:

This paper is issued on behalf of the Together 2030 Global Advocacy Working Group. The original draft was developed based on inputs to questions proposed by the Together 2030 Secretariat and opened for consultations from March 21 to 30 2016. A second and final round of comments was open to the Working Group from April 7 to 13 2016.

Organisations engaged on the Together 2030 Global Advocacy Working Group (list below) were invited to collaborate and provide inputs to this document. Final text reflect the summary and collection of those inputs but not necessarily, the agreement or endorsement of those organizations on all proposals presented.

Diversity of Opinion within civil society:

Members of Together 2030 express and prioritize different aspects of the 2030 Agenda for Sustainable Development and the SDGs and provide a broad range of views regarding its implementation and follow up. Members are united in the following objectives:

- *To strengthen partnerships between civil society and stakeholders to support the effective implementation of Agenda 2030 and the SDGs.*
- *To make the voices of people heard and have people holding governments accountable for the progress towards achieving Agenda 2030 and the SDGs at all levels.*



Annex 1 – List of organisations participating in the Together 2030 Global Advocacy Working Group (as of April 8 2016)

Abibimman Foundation	Ghana
ACT FOR CHANGE	Ghana
Action for Youth Development Uganda	Uganda
ADD International	Global
AFHON CI	COTE D'IVOIRE
Africa Development Interchange Network (ADIN)	Cameroon
Africa Philanthropic Foundation/ Africa CSOs Working Group	Tanzania
African Foundation for Environment and Development	Nigeria
Ageing Nepal	Nepal
AIESEC	Bolivia, Plurinational State of
Ako Foundation	Ghana
Allfordevelopment foundation	Nigeria
ASOCIACION NACIONAL DE SORDOS DE PANAMA	PANAMA
Association for promotion sustainable development	India
Association YOUTHLEAD	TOGO
Bahai international community	Usa
BASAB BD	Bangladesh
Biovision	Switzerland
Botswana Climate Change Network	Botswana
CAFOD	United Kingdom
Campaign Against Child Labour (CACL), Tamilnadu & Pudhucherry	india
Caritas Ghana	Ghana
CBM Germany	Germany
CBM International	International
Center for Peace and Development Effectiveness	Liberia
Center for Socio-Eco-Nomic Development	Switzerland
Centre for Girls and Interaction	Malawi
Centre for Human Rights and Climate Change Research	Nigeria

Centre for Sustainable Development and Education in Africa	Nigeria
CENTRE OMBRE DES FEMMES DU BURUNDI	BURUNDI
Cepei	Argentina
Cepei	Colombia
CERACA-ong	BENIN
ChildFund Alliance	International
CHOSEN Trust	Zimbabwe
Civil Society MDG Campaign/GCAP Zambia	Zambia
CNAPOST2015	BENIN
Community & Youth Enhancement Initiative (C-YEI)	Nigeria
Community Development Initiative	Nigeria
community oriented development action	TANZANIA
Convention pour l'Emergence du Sénégal - Coalition Agenda Post2015 (C.E.S-C.A.P2015)	Senegal
COUP DE POUCE ONGD	DRC
CRADDES NGO	Benin
CRADDH	TOGO
CSYM HUDUMA *MTANDAO-NETWORK	TANZANIA
DECA Equipo Pueblo, A.C.	Mexico
Development Services Exchange	Solomon Islands
Economic Justice Network Sierra Leone	Sierra Leone
Emonyoye Yefwe International	KENYA
End Water Poverty	UK
Ethical Youth International	Nigeria
EZIODU INITIATIVE FOR SUSTAINABLE ENVIRONMENTAL DEVELOPMENT(EISED)	NIGERIA
FLACJ	Argentina
France Volontaires	France
GCAP Rwanda Coalition	Rwanda
Gestos-	Brazil



Global Campaign For Education	India
Global Peace and And Development Organization	Liberia
GOLD ONG	Bénin
HaritaDhara Research Development and Education Foundation	India
HATOF Foundation	Ghana
Hope foundation for social entrepreneurship (HoFoSe)	Tanzania
human rights defence club	Cameroon
Humanitaire Plus	USA
ICMC	Belgium
Inclusion International	Canada/UK
Institute for Advanced Sustainability Studies	Germany
Institute for Conscious Global Change	USA
Institute for Sustainability, Newcastle University	UK
International Disability Alliance	USA
Jeres	El Salvador
Media Initiatives for Social Change Org.	Pakistan
MFANO HAI 1ST AFRICA QUALITY	TANZANIA
Nablore Theauo Academy of Sports and Arts	Liberia
NATIONAL ASSOCIATION OF YOUTH ORGANISATIONS(NAYO)	ZIMBABWE
National Confederation of Dalit Adivasi Organisations (NACDAOR)	India
National Council of NGOs in kenya C/O Sosurwo Fonds Kenya Organization	Kenya
Nether's Economic and Educational Development Society (NEEDS), Tamilnadu	India
Newcastle University	UK
NGO: Amis des Etrangers au Togo (ADET)	Togo
Ohaha Family Foundation	Nigeria
ONG Carbone Guinée	Guinée
PEAN	Papua New Guinea
People to People International, Nigeria	Nigeria

PRAJACO	Jamaica
Rainbow Warriors Core Foundation	Aruba, Dutch Caribbean
Rio Monte	Montenegro
RJEDD/BF	Burkina Faso
Rosy Touch initiative for Development (ROTID)	Nigeria
SAMACO	Zimbabwe
Saptodinga	Bangladesh
Seed Institute	Kenya
SETF/GCAP	India
Soka Gakkai International	Japan
SOLIDARITE DES FEMMES BURUNDAISES POUR LA LUTTE CONTRE LE SIDA ET LE PALUDISME AU BURUNDI	BURUNDI
Somos el Presente	Perú
SOS Children's Villages International	Global
SUNFO-Gcap Lanka Network	Sri Lanka
SUSTAINABLE RURAL COMMUNITY DEVELOPMENT	MALAWI
TERRE DES JEUNES DU BURUNDI-TRANSNATIONAL	BURUNDI
The Hunger Project Mexico	Mexico
UC Berkeley	USA
Uganda Peace Foundation	Uganda
WaterAid	UK
WOMEN FOR CHANGE ORGANIZATION	Liberia
Women for Peace and Gender Equality Initiative	Nigeria
World Vision	Global
WWF International	Switzerland
Young Volunteers for Environment Cameroon	Cameroon
Youth Association for Development (YAD)	Pakistan
Youth Empowerment Synergy	Ghana
YOWLI BURUNDI	Burundi
Zambia Council for Social Development(ZCSD	Zambia